

പോൾ ജിറ്റ് ഗിൽ പുരസ്കാരം നേടിയ ആദ്യ ഏഷ്യക്കാരൻ

ബെംഗളൂരു • ഹോകബാങ്ങിന്റെ ജിറ്റ് ഗിൽ മെമ്മോറിയൽ പുരസ്കാരം (2008) നേടിയ ആദ്യ ഏഷ്യക്കാരനാണ് അന്തരിച്ച ഡോ. സാമുവൽ പോൾ. അഴീക തിരനിത സർഭരണം ലക്ഷ്യമിട്ട് 1994ൽ ബെംഗളൂറുവിൽ അദ്ദേഹം തുറന്നുവെച്ച പബ്ലിക് അഫയർസ് സെന്റർ (പി.എസ്) വഴിയുള്ള പ്രവർത്തനങ്ങളും ശ്രദ്ധ നേടി. പാതശ്രീ ജേതാവായ അദ്ദേഹത്തിന് അമേരിക്കൻ സൊസൈറ്റി ഓഫ് പബ്ലിക് അഡ്മിനിസ്ട്രേഷന്റെ ഫ്രെഡ് വിഗ്സ് പുരസ്കാരം, ഓൾ ഇന്ത്യ മാനേജ്മെന്റ് അസോസിയേഷന്റെ നേരിയ പുരസ്കാരം തുടങ്ങിയവയും ലഭിച്ചിട്ടുണ്ട്. പബ്ലിക് അഫയർസ് ഹൗസേഷൻ, കോഎലിഷൻ എഡഗോഗിസ്റ്റ് കറപ്ഷൻ, ചിൽഡ്രൻസ് മൂവ്മെന്റ് ഫോർ സിവിൽ സർവ്വൈയർമാർ തുടങ്ങിയ സംഘടനകളുടെ തുറന്നുവെച്ചിട്ടുള്ള മൂല്യപരമായ വകുപ്പുകൾ സെന്റർ ഓഫ് ഇന്ത്യ വിവിധ രാജ്യത്തു ഗവേഷണ കേന്ദ്രങ്ങൾ തുടങ്ങിയവയുടെ ബോർഡ് അംഗമായിരുന്നു.

മുദ്രാസം സർവകലാശാലയിൽ നിന്നു സാമ്പത്തിക ശാസ്ത്രത്തിൽ ബിരുദാനന്തരബിരുദം നേടിയ ഡോ. സാമുവൽ, ന്യൂയോർക്ക് സിറക്യൂസ് സർവകലാശാലയിൽ നിന്നു ഫിനാൻസിംഗും ഹാർവർഡ് ബിസിനസ്സ് കളിൽ നിന്നു പോസ്റ്റ് ഡോക്ടറൽ ബിരുദവും നേടി. ഫോഡ് ഹൗസേഷൻ ഫെഡറേഷിയോടടുത്തായിരുന്നു ഗവേഷണം. ആദ്യകാലത്ത് ആലുവ നൂസി കോളജിലും തിരുവല്ല മാർത്തോമ്മാ കോളജിലും അധ്യാപകനായിരുന്ന അദ്ദേഹം 1963-78 കാലത്ത് ഐ.ഐ.എം. അനന്തരാമനാഥൻ അധ്യാപകനും തുടർന്ന് ആറു വർഷം അവിടെ ഡയറക്ടറായി പ്രവർത്തിച്ചു. എഴുപതുകളിൽ ഹാർവർഡ് ബിസിനസ്സ് കളിൽ വിസിറ്റിംഗ് പ്രഫസറായിരുന്നു. കെന്നഡി സ്കൂൾ ഓഫ് ഗവൺമെന്റ്, വുഡ്സ് റിമിസൻ സ്കൂൾ ഓഫ് പബ്ലിക് അഫയർസ് എന്നിവിടങ്ങളിലും അധ്യാപകനായി. 1984ൽ ലോകബാങ്ക് സിനിയർ ഉപദേശകനായി. അദ്ദേഹത്തിന്റെ പല ഗ്രന്ഥങ്ങളും യു.എസ് സർവകലാശാലകളിൽ പഠപുസ്തകങ്ങളാണ്.

MES OF INDL

SAMUEL PAUL

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SAMUEL PAUL Founder of Public Affairs Centre. Passed away peacefully on October 26, 2015 in Bangalore. Funeral service at 11 am, Primrose Church, on Oct 29. Deeply mourned by Wife, Lily Paul; Children: Annie, Mohan and Neena Paul. His passing is deeply mourned by the team at PAC

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AROUND THE WEB

Obituary

Dr Samuel Paul

Dr Samuel Paul (85), Founder- Chairman of Public Affairs Centre and Public Affairs Foundation, passed away on Monday.

He is survived by his wife Lily Paul and three children. Paul was suffering from age-related illness.

Dr Paul was conferred with Padma Shri award in 2004. He had also received Fred Riggs award of the American Society of Public Administration and Nohria award of All India Management Association. He was also the first Asian to be conferred with Jit Memorial award by the World Bank, 2006.



Padma Shri Dr Samuel Paul

The Board of Directors and, current and former staff of **Public Affairs Foundation, Bangalore** mourn the demise of their **Founder and Chairman**

Padma Shri Dr Samuel Paul

11th April 1930 - 26th October 2015

Your vision and passion for good governance, and the work ethic and wisdom you shared with us till the very end, will continue to be an inspiration to us. We rededicate ourselves to the cause you loved so dearly. This will be our tribute to the extraordinary teacher and mentor that you were.

www.pafglobal.org / messages@pafglobal.org

There are lessons the new Nitish Kumar government needs to learn from the southern states

Can Bihar Join South India?



Kala S Sridhar

It is not clear if Bihar's election results demonstrate the importance of regionalism, caste or development. But a June 2015 Public Affairs Centre study, 'The Paradox of India's North-South Divide', by the late Samuel Paul and myself, throws light on the causes of the poor economic performance of Bihar, along with that of the so-called 'Bimaru' states, compared with the 'forward-looking' southern states, Karnataka, Kerala, Tamil Nadu and Andhra Pradesh. This presents lessons for the new government that is being sworn in today in Patna.

More Men, More Literate

Bihar has the third-highest population with a growth rate of 25% that exceeds the national average of 17%. The state's sex ratio is 918 — 918 women for every 1,000 men — which is below the national average of 940.

Bihar being one of the strongest agricultural states with very high productivity, nearly 69% of the state lives in villages. Its literacy rate has seen an upward trend and is 61.80%, with male and female literacy at 71.20% and 46.40% respectively.

The southern states experienced a dramatic growth turnaround in the late 1980s-early 1990s. In 1960, Bihar's rural poverty rate at 65% was almost the same as that of most southern states (averaging 66%). In 1990, Bihar's rural poverty rate was still at 59%,

while that of the southern states had reduced to 46.5%.

The southern states were always ahead of Bihar in terms of per-capita income by a modest margin. Their average weighted per-capita income in constant 1993-94 prices was 2.3 times that of Bihar in 1960. But by 2005, they had moved far ahead, with their weighted average per-capita income being 3.5 times that of Bihar (in constant 1993-94 prices).

What explains the southern states' turnaround? And what're the lessons for the new Bihar government?

We examined both proximate and foundational factors. Proximate factors include those that have a close and immediate influence on the outcome — in this case, economic performance. Literacy, health, public spending and infrastructure are examples of proximate factors.

Foundational factors are broader. They create an enabling environment for improved performance. The multiple dimensions of governance, such as the rule of law, are foundational in nature. The long run movement of proximate factors can be impacted by foundational factors.

Bihar differed from the southern region significantly with respect to literacy, urbanisation, healthcare (infant mortality of population) and infrastructure, especially electricity. This gap widened in favour of the south over 1960-2005.

A strong focus on the efficient utilisation of resources, and not merely on their mobilisation and deployment, is essential for development. The key lesson is that the priority that governments give to the mobilisation and investment of resources should be matched by equal attention to the efficiency with which resources are utilised and the outcomes they produce. In Tamil Nadu, the government



The thought of breaking away is a happy one

was highly efficient in the delivery of roads and primary education.

The second lesson is the creation of a more enabling environment for economic activities. For instance, in June 2015, as per data from the department of industrial policy and promotion, the southern states accounted for 19% of all FDI inflows, with Chennai and Bengaluru accounting for 7% each. Bihar, meanwhile, accounted for 0.03% of all FDI inflows.

Progress, the Only Constant

The record of the southern states in infrastructure building, education and delivery of other essential services bears testimony to this. The manner in which law and order problems were handled appeared to have contributed to the creation of a more enabling investment environment here.

A third lesson that the south offers stems from education. The uniqueness of the educational progress here points to the way in which a bottom-up process complemented and often pushed the state to do more for education. A variety of social movements and community initiatives played a key role in this process.

In more recent decades, the private sector, too, played a similar role in the field of technical education. What is noteworthy here is the dema-

nd-creating role that these movements played. Public accountability becomes stronger when the people at large, especially those at the bottom of the ladder, demand education.

An important by-product of education is the increased awareness of their rights and entitlements, and demand for better governance.

When the quality of public governance improves, it leads to more efficient delivery of services and infrastructure, a positive environment for economic activities, fairly stable law and order, and citizens get better informed and educated. This is when a state is able to take advantage of the emerging opportunities for economic development.

Today, new technologies are available to empower citizens with knowledge of their rights, duties and entitlements. Social media has become a powerful force for networking and collective action that can strengthen the demand side of governance. Education can be extended and improved through the use of new technologies. Once there is political will, there are many such avenues that Bihar can pursue to shake off the burden of history and move forward.

Infrastructure, education and delivery of other essential services helped south grow. And, effective law and order contributed to a more enabling investment environment

The writer is with the Institute for Social and Economic Change, Bengaluru

On behalf of all staff and trustees of CIVIC Bangalore, I express my heartfelt condolences on the demise of Dr.Samuel Paul. We recall the many pioneering initiatives undertaken by Dr. Paul and our association with him over several decades. We hope you find the courage to bear the irreparable loss.

Kathyayini Chamaraj
Executive Trustee
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Telefax: 080-41144126

Please accept my heartfelt condolences on the sad bereavement.

May his soul rest in peace.

Dr. Paul and I were students in Madras Christian College. We were contemporaries.

i had the opportunity of working in PAC for a short while as a consultant. I did have several subsequent occasions to be associated with him and cherish fond memories of these.

With prayers,
Mathew Thomas

This is indeed a tremendous loss to the world of public policy and, for those of us who have derived such inspiration from Sam for so long, a deep personal loss. As its founder and long-standing guide and mentor, I am sure he will be badly missed at PAC. I know I will miss his forthrightness, his wry humor, and the ever present smile in his eyes. Our hearts go out to Mrs. Paul and the family, to you and your colleagues at PAC.

Please accept sincere condolences from the entire NCAER community at the passing away of a great human being.

Shekhar

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The writer is with the Institute for Social and Economic Change, Bengaluru

The news of Dr. Samuel Paul's demise evoked the same sense of sadness as that at the time of passing of a head of family.
His vision in setting up Public Affairs Centre has been truly vindicated by the credibility enjoyed by it by a spectrum of stakeholders- Governments, national and international donors and peer institutions.
At this hour of grief our hearts are with the family of Dr. Samuel Paul and we pray to Lord Almighty to grant eternal peace to the departed soul.

S S Iyer
Administrator

Grieved to hear the sad news. We never expected it can happen so early and were expecting his guidance for long time to come. We pray god give to strength to his family to bear this loss

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Madam Mrs.Elizabeth Paul,

I learnt from Professor Suresh that a great man and achiever, Professor Samuel Paul passed away today. This is unbelievable. We, his friends in Bangalore have lost a great soul. We will miss him at PAC. He was a noble person, first rate intellectual and a person of high integrity. I pray GOD to rest his noble soul in peace.

Yours sincerely,
G.Thimmaiah
Dear Mrs. Paul and all at PAC,

It's really sad to hear about Dr. Paul's passing. As you know, several of us have interacted with Dr. Paul on many occasions and always found him to be very supportive, and with so much wisdom and experience. He recently joined our Transport Governance Initiative (TGI) advisory board, and attended the first Board meeting on Aug 17, 2015. Little did we know that would be our last interaction with him.

Our deepest condolences to his family, and to the PAC family.

Regards

Bharath

On behalf of WRI's governance team, the Transport Governance Initiative team

On behalf of all PRIA colleagues, we send our deepest and heartfelt sympathy and condolences on passing away of Dr. Samuel Paul, the founder of Public Affairs Centre and Public Affairs Foundation. Passing away of Dr Samuel is a tragic and huge loss beyond words not only to PAC family but to the entire civil society.

Please know that our thoughts are with Dr Samuel's family and PAC and that we look forward to continuing to work with you in pursuit of the high values and goals upheld by Dr Samuel for the humanity.

Kindly convey our deepest sympathies to all PAC members and Dr Samuel's family.

Col V P Gupta

Director (Operations)

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I am extremely sad to learn of the demise of Dr. Paul. Having interacted with him on occasion, as well as following the work of PAC under his leadership over the years, I know his passing away has left a deep hole in our civic, academic and social work community.

Despite his seniority and high reputation, he was always very accessible and helpful.

My heartfelt condolences to the family and to all in PAC.

In solidarity

Padmini

**Managing Trustee, Child Rights Trust and ex-trustee,
CIVIC Bangalore**

It is shocking to hear the demise of Dr. Paul. It was he who brought a new dimension for civic activism. May his soul rest in peace.

YG Muralidharan

CREAT

ygmuralidharan@gmail.com

We are deeply saddened to hear of the passing away of Dr. Samuel Paul and offer our sincerest condolences to all colleagues at PAC and PAF, and to his family.

The IDRC and the TTI will remember him as an intellectual giant and a reformer who dedicated years to public service. Dr Paul has left behind a remarkable legacy of work on governance and citizen engagement in public policy that will continue to have an impact all over the world in the years to come. But mostly, we will remember him as guiding light and a friend and mentor to many in the development sector.

Dr. Anindya Chatterjee

Regional Director

International Development Research Centre | Centre de recherches pour le
développement international

Asia Regional Office

208, Jor Bagh, New Delhi 110003,

I am deeply deeply saddened and so sorry. One accepts death as inevitable but it must be timely. This was not. He had so much to offer yet, and was so vigorous yet in his thinking. Truly for me, it is disheartening.

Maja

Maja Daruwala
Director
Commonwealth Human Rights Initiative
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I am deeply shocked and grieved to receive this unexpected news of the sad demise of Dr Samuel Paul, a friend, guide, philosopher and above all a great visionary. It is difficult to believe that we are going to live in a world without Dr Samuel Paul. Only recently when I visited his institute, he was most generous with his time and spent his time and energy to discuss the various aspects of his creation- The Public Affair Centre and Public Affair Foundation. To all of us his departure is going to leave a big void in our life.

My heartfelt condolences to Mrs. Paul, her son Mr. Mohan Paul and other members of the family. My prayers for his departed soul to rest in peace.

I agree with Balu. Absolutely shocking I just exchanged views with Dr KRS Murthy. The Public Affairs Centre has lost its visionary founder.
My condolences to Samuel Paul family.

My heartfelt condolences to Dr.Paul's family. May his soul rest in peace.

Sorrowfully

**Ashwin Amin | Senior Programme Officer - City Support & Coordination | M: +91 9740553555 | E: ashwin@cmcaindia.org
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Heartfelt condolences. It has been a privilege to know and work with Dr Paul. May his soul rest in peace.

Harish Poovaiah

We, the partners and the staff at K B Nambiar & Associates extend our heartfelt sympathies on the sad demise of Padmashri Dr Samuel Paul and join you and your team in the sorrow.

Even though for PAC it is a great loss, we pray God that all at PAC soon overcome the grief and let his memories,footstep and spirit guide them in the future endeavours of the Centre.

Please convey our condolences to the bereaved family.

CA. Raj Kumar K
Partner
K B Nambiar & Associates
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Indeed this is very sad news! He was a *grand* character; I remember him well, and he was so alert and so welcoming. Naturally you must attend the memorials, etc. Please know that we greatly value his vision and his ability to make that vision come to reality. Best to you all,

Professor Isha Ray
University of California, Berkeley, USA.

Please accept our most sincere condolences on the demise of Dr. Samuel Paul. We were honored and privileged to be part of IIMA when giants like Dr. Paul and Ravi Matthai walked on campus, and will be forever grateful for his leadership.

The Indian Institute of Management Ahmedabad, IIMA, and we are the richer for the many contributions of Dr. Samuel Paul.

Beheruz N. Sethna (PGP 1973), President Emeritus and Regents' Professor, The University of West Georgia
Madhavi B. Sethna (née Kaji) (PGP 1974), Faculty Member, The University of West Georgia

Kindly accept my sincere condolence at the sad demise of Dr Paul. Kindly convey my condolences and sympathies to the family.

Best regards,

Parul Daftari

It is with great sadness that I learned of the passing away of Dr. Samuel Paul. I regarded him as both a friend and a mentor. It was a privilege to know and work with him over so many years. He was an inspirational figure who led by example. He will be sorely missed.

Vikram K. Chand
Lead Public Sector Specialist
The World Bank, New Delhi.

We pay our tributes to Dr. Samuel Paul. May his soul rest in peace.

B. Subrahmanya Prabhu
Director
SAHARDA Bidar

My deepest condolences to the family of Dr. Paul and to PAC too, who has lost a great Mentor.

Dr. Paul had a great influence on my life too, when he took me into PAC in 2001 and entrusted me with one project after another. He is the reason that I continue to be associated with CMCA today. In Dr. Paul, I found an inspiring role model and a great guide.

May his soul rest in peace and the work of PAC continue in right earnest as a dedication to him.

In gratitude to Dr Paul for being a leading light to me

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